



AGENDA

BOARD OF SUPERVISORS, COUNTY OF MONO STATE OF CALIFORNIA

MEETING LOCATION Board Chambers, 2nd Fl., County Courthouse, 278 Main St., Bridgeport, CA 93517

**Special Meeting
May 21, 2018**

TELECONFERENCE LOCATIONS:

Mammoth Lakes CAO Conference Room, 3rd Floor Sierra Center Mall, 452 Old Mammoth Road, Mammoth Lakes, California, 93546

NOTE: In compliance with the Americans with Disabilities Act if you need special assistance to participate in this meeting, please contact Shannon Kendall, Clerk of the Board, at (760) 932-5533. Notification 48 hours prior to the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting (See 42 USCS 12132, 28CFR 35.130).

Full agenda packets are available for the public to review in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517), and in the County Offices located in Minaret Mall, 2nd Floor (437 Old Mammoth Road, Mammoth Lakes CA 93546). Any writing distributed less than 72 hours prior to the meeting will be available for public inspection in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517). **ON THE WEB:** You can view the upcoming agenda at <http://monocounty.ca.gov>. If you would like to receive an automatic copy of this agenda by email, please subscribe to the Board of Supervisors Agendas on our website at <http://monocounty.ca.gov/bos>.

9:00 AM Call meeting to Order

Pledge of Allegiance

1 OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

on items of public interest that are within the subject matter jurisdiction of the Board. (Speakers may be limited in speaking time dependent upon the press of business and number of persons wishing to address the Board.)

2. AGENDA ITEMS

A. Budget Workshop for Fiscal Year 2018-19

Departments: CAO, Finance

(Leslie Chapman, Janet Dutcher) - Budget workshop for fiscal year 2018-2019.

This will be day one of a three-day workshop. To view the budget document, please

visit the following link: <https://www.monocounty.ca.gov/auditor/page/2018-19-budget-workshop>. **Please note all times on the attached schedule are estimates.**

Recommended Action: 1. Conduct a budget workshop regarding the 2018 - 2019 Basic Operating Budget, 2. Provide Board input and direction, and 3. Direct staff to schedule the 2018-19 Budget Hearings for June 12.

Fiscal Impact: There is no fiscal impact as the result of this workshop; however, the structurally balanced, General Fund Basic Operating Budget includes \$35,719,865 in revenues and expenditures and uses \$0 fund balance. The Non-General Funds budgets include \$59,298,692 in revenues and \$64,337,055 in expenditures and uses \$5,038,363 in carryover fund balance.

ADJOURN



**OFFICE OF THE CLERK
OF THE BOARD OF SUPERVISORS**

SPECIAL MEETING AGENDA REQUEST

Print

MEETING DATE	May 21, 2018	DEPARTMENT	
ADDITIONAL DEPARTMENTS			
TIME REQUIRED		PERSONS APPEARING BEFORE THE BOARD	Leslie Chapman, Janet Dutcher
SUBJECT	Budget Workshop for Fiscal Year 2018-19		

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Budget workshop for fiscal year 2018-2019. This will be day one of a three-day workshop. To view the budget document, please visit the following link: <https://www.monocounty.ca.gov/auditor/page/2018-19-budget-workshop>. **Please note all times on the attached schedule are estimates.**

RECOMMENDED ACTION:

1. Conduct a budget workshop regarding the 2018 - 2019 Basic Operating Budget,
2. Provide Board input and direction,
- and 3. Direct staff to schedule the 2018-19 Budget Hearings for June 12.

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There is no fiscal impact as the result of this workshop; however, the structurally balanced, General Fund Basic Operating Budget includes \$35,719,865 in revenues and expenditures and uses \$0 fund balance. The Non-General Funds budgets include \$59,298,692 in revenues and \$64,337,055 in expenditures and uses \$5,038,363 in carryover fund balance.

CONTACT NAME: Leslie Chapman

PHONE/EMAIL: 760-932-5414 / lchapman@mono.ca.gov

SUBMIT THE ORIGINAL DOCUMENT WITH ATTACHMENTS TO THE OFFICE OF THE COUNTY ADMINISTRATOR
PRIOR TO 5:00 P.M. ON THE FRIDAY
32 DAYS PRECEDING THE BOARD MEETING

SEND COPIES TO:

MINUTE ORDER REQUESTED:

YES NO

ATTACHMENTS:

Click to download
Staff Report

History

Time	Who	Approval
5/19/2018 12:24 PM	County Administrative Office	Yes
5/19/2018 12:42 PM	County Counsel	Yes
5/18/2018 7:57 PM	Finance	Yes



County of Mono

County Administrative Office

Leslie L. Chapman
County Administrative Officer

Tony Dublino
Assistant County Administrative Officer

Dave Butters
Human Resources Director

Jay Sloane
Risk Manager

May 21, 2018

To: Honorable Board of Supervisors

From: Leslie Chapman, County Administrative Officer
Janet Dutcher, Finance Director

Re: Structurally Balanced, Mono County Base Operating Budget Workshop for 2018 -19

Recommended Action:

1. Conduct a budget workshop regarding the 2018 - 2019 Basic Operating Budget;
2. Provide Board input and direction; and,
3. Direct staff to schedule the 2018-19 Budget Hearings for June 12, 2018.

Discussion:

The Mono County Finance Department and County Administration, in coordination with all County Departments, are pleased to present the 2018-19 Base Operating Budget. It is a basic operating budget that is **structurally balanced** (without the use of carryover fund balance).

Adopting a structurally balanced budget is the first step on the road to achieving Mono County's strategic priority of fiscal resiliency. While the journey has begun, reaching our destination will take time and discipline. This budget gives us a look at what would happen if there were no fund balance to rely on. While it funds 95% of the department requested budgets and maintains all staff positions that were filled on May 1, 2018, it defunds 25 positions that were vacant at that time. Some of those positions are critical for operations, and without them, the County most certainly will not achieve its strategic priorities for 2018-19. This exercise shows us that in the next downturn of the economy, we can maintain a base level of operations by using survival strategies to conserve resources and avoid depletion, but as we look at what this budget includes and does not include we realize that it does not provide a foundation that is strong enough for the County to spring back, adapt and grow when the next recession hits. This tells us that we are sustainable, but not yet resilient.

The following quote from Finance Director Janet Dutcher's presentation on fiscal resilience is worth remembering and using for inspiration as we embark on our journey:

"Financial resilience is a set of organizational behaviors that can, upon repetition and practice, establish a habitual pathway towards excellence in local government."

Joseph P. Case, County Administrator, Chesterfield County, VA

For those departments that provide value added services, as opposed to core operations, this budget does not seem like the embarkment of an exciting journey, and rightfully so. One of the challenges of preparing this basic budget was the realization that it would be impossible to include some extremely valuable programs at this time. Examples include:

- Funding subsidies for local fire departments and small special districts;
- EMS proposed program for Benton;
- Fish stocking beyond the current contract for this summer;
- Community grants and program subsidies; and,
- Mammoth Yosemite Airport air service subsidy.

Luckily, between July and September, this County will have the opportunity to juxtapose the Mono County Strategic Priorities to the available resources and choose how to appropriate the carryover fund balance to align with County values and priorities and provide additional funding for valuable programs along with implementing long-term resiliency strategies for enhancing reserves and providing funding plans for capital improvements.

In the meantime, this budget provides for:

- Core services such as public safety, public health, community safety net services, road and infrastructure repairs and improvements, community and economic development services and governance and administration;
- Funds to facilitate implementation of the results of the salary survey;
- Continuation of the telephone system replacement;
- Fish stocking for the summer months;
- Senior services at the current level;
- Emergency medical services at the current level;
- Mandated subsidies for Roads, Social Services, and Behavioral Health; and,
- Seed money to continue efforts towards the radio communications system project; however, the vacant Radio Communications Technician is not funded.

As we become more adept at identifying and implementing strategic priorities and more precise in projecting long term revenues and expenditures, value added programs will be included in the structurally balanced budget that the County adopts each year in June. This will not happen overnight, but will be the result of small consistent improvements, along with commitment and discipline over time.

Fiscal Impact:

There is no fiscal impact as the result of this workshop; however, the budget submissions that will be discussed at the workshop are summarized below:

	Department Requested Budget			Base Operating Budget		
	Expense	Revenue	Net	Expense	Revenue	Net
General Fund	\$40,674,400	\$35,701,565	(\$4,972,835)	\$35,719,865	\$35,719,865	\$0
Non-General Fund	\$64,713,242	\$59,674,879	(\$5,038,363)	\$64,337,055	\$59,298,692	(\$5,038,363)
All Funds	\$105,387,642	\$95,376,444	(\$10,011,198)	\$100,056,920	\$95,018,557	(\$5,038,363)

Budget Workshop - FY 2018-19

Monday, May 21, 2018

(Bridgeport)

ESTIMATED TIME **	DEPARTMENTS	BUDGET UNIT(S)	MINUTES
9:15 – 10:15	CAO / Finance	Overview	60
10:15 – 10:30	BREAK		
10:30 – 10:45	Animal Control	Animal Control	15
10:45 – 11:00	Assessor	Assessor	15
11:00 – 12:30	Public Works	Airports Cemeteries Solid Waste Zones of Benefit CSA 1 CSA 2 CSA 5 Campgrounds Capital Improvement Projects Facilities Jail Facility Construction Project Public Works / Engineering State & Federal Road Improvements Motor Pool Roads	90
12:30 – 1:30	LUNCH		
1:30 – 2:00	EMS	Paramedics (EMS)	30
2:00 – 2:15	District Attorney	District Attorney Victim Witness GF Grants (CalMMet/Marijuana)	15
2:15 – 2:30	Probation	Adult Probation Juvenile Probation	15
2:30 – 3:00	Sheriff	Sheriff Jail Court Security Boating Law Enforcement Search and Rescue Office of Emergency Services Off-Highway Vehicle Fund Homeland Security Grant	30

****ALL TIMES ARE ESTIMATES**

Budget Workshop - FY 2018-19

Tuesday, May 22, 2018
(Mammoth Lakes)

ESTIMATED TIME **	DEPARTMENTS	BUDGET UNIT(S)	MINUTES
9:15 – 9:30	Agricultural Commissioner	Sealer of Weights and Measures	15
9:30 – 10:15	Community Development	Planning and Transportation Planning Commission Building Inspector Code Enforcement Geothermal Housing Development CDBG Grants	45
10:15 – 10:30	BREAK		
10:30 – 11:15	Information Technology	Information Technology Radio Communications Technology Refreshment	30
11:15 – 12:00	Economic Development	Economic Development Tourism Community Support Grants Fish Enhancement Fish & Game Fine Fund	45
12:00 – 1:00	LUNCH		
1:00 – 1:30	Public Health	Public Health Tobacco Bioterrorism	30
1:30 – 2:15	Social Services	Social Services Aid Programs General Relief County Children’s Trust Fund Senior Services Foster Care (Continuum of Care) Workforce Investment Act - ETR	45
2:15 – 3:00	Behavioral Health Services	Behavioral Health Alcohol and Drug Programs Mental Health Services Act	45

****ALL TIMES ARE ESTIMATES**

Budget Workshop - FY 2018-19

Wednesday, May 23, 2018

(Bridgeport)

ESTIMATED TIME **	DEPARTMENTS	BUDGET UNIT(S)	MINUTES
9:15 – 11:00	Public	Public Community Organizations External Groups and Agencies	
11:00 – 11:15	BREAK		
11:15- 11:30	County Counsel	County Counsel Law Library	15
11:30 – 12:00	Clerk Recorder	Board of Supervisors Clerk-Recorder Elections	30
12:00 – 12:30	LUNCH		
12:30 – 1:15	Finance	Finance Department Copier Fund Debt Service Fund GF Transfers & Contributions General Revenues	45
1:15 – 2:00	County Administrative Officer	Insurance Conway Ranch Administration Public Defender Grand Jury Veterans Services Farm Advisor Bridgeport Urgent Care Clinic	45

****ALL TIMES ARE ESTIMATES**